

Emerging Markets Strategy

LetkoBrosseau

For Institutional Professional use only.

All data as of Mar. 31, 2026

STRATEGY / FIRM PROFILE

Capitalization / Style	All Cap Value
Investment Approach	Bottom-up, Fundamental
Strategy Benchmark	MSCI EM-ND *
Strategy Assets / Firm Assets	\$1.8 billion / \$15 billion
Strategy Inception Date	July 2011
Number of Holdings	Targeting 50–60 securities
Separate Account Minimum	\$5 million
Commingled Fund Minimum	\$1 million (US LP-3c7)
Firm Ownership / Year Founded	100% Independent / 1987

PORTFOLIO MANAGERS



Rohit Khuller, MBA, CFA®

29 years of experience
VP, Investment Management
Lead Portfolio Manager



Mila Krassiouk, MBA, CFA®

29 years of experience
Co-Associate, Senior Portfolio Manager

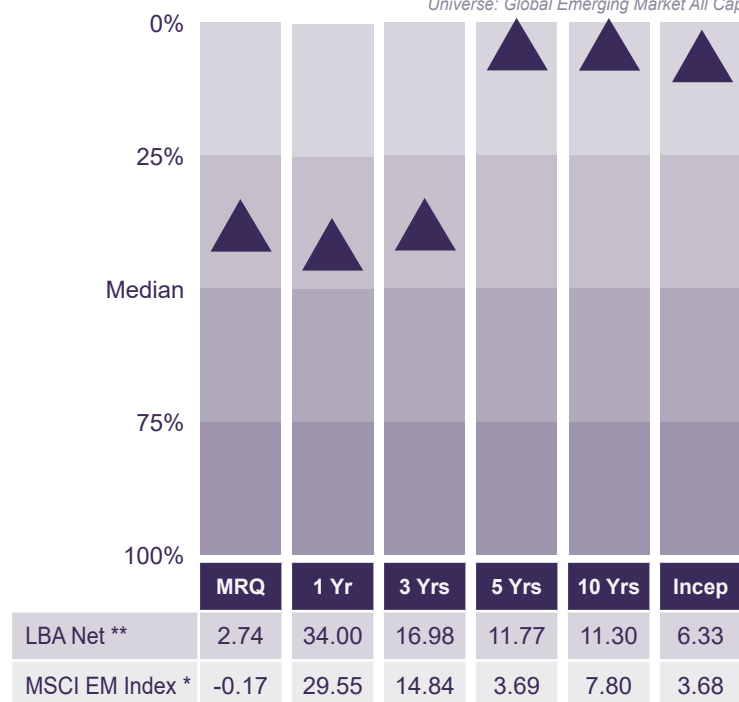


Yongai Xu, CFA®

15 years of experience
Co-Associate, Portfolio Manager

FAVORABLE PEER GROUP RANKINGS

Data source: eVestment Analytics
Universe: Global Emerging Market All Cap

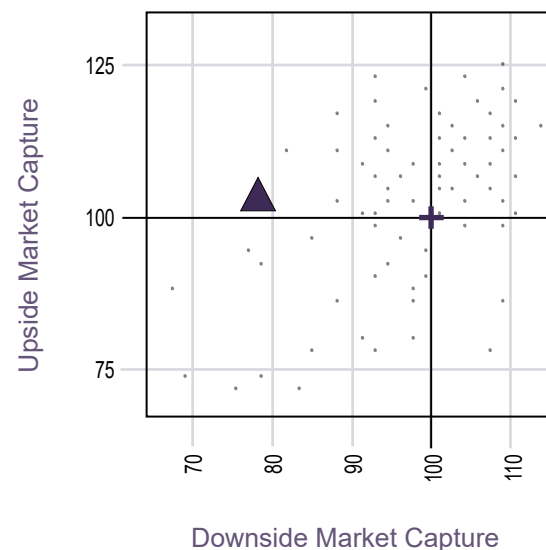


** LetkoBrosseau Emerging Markets Composite
* MSCI Emerging Markets Total Return Net Index

Performance figures in this table represent LetkoBrosseau's Emerging Markets Strategy Composite.
For further information about the Composite, please refer to page 3.
Past performance is not indicative of future returns.

10 YEAR MARKET CAPTURE

Data source: eVestment Analytics
Universe: Global Emerging Market All Cap

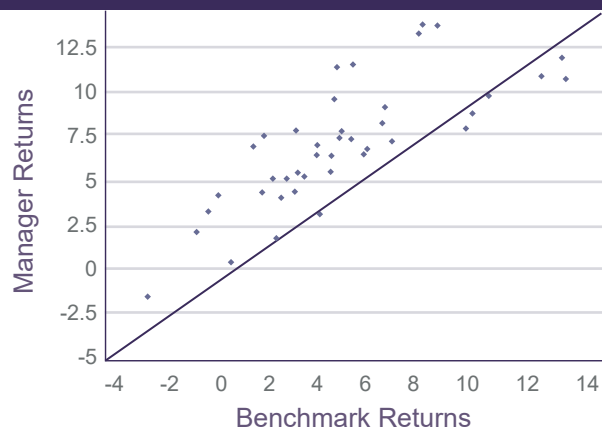


	Up	Down
▲ LBA Net **	103	77
+ MSCI EM-ND *	100	100

** LetkoBrosseau Emerging Markets Composite
* MSCI Emerging Markets Total Return Net Index

All data as of Mar. 31, 2026

MANAGER CONSISTENCY 5 YEAR ROLLING



Results displayed in USD using Sport Rate (SR).

	# of Data Points	LBA Beats Benchmark	% Above Benchmark
LBA Net **	40	33	82.5%

Benchmark: MSCI Emerging Markets Total Return Net Index

10 YEAR STATS vs MSCI EM-ND *

Alpha	5.26
Beta	0.89
Information Ratio	0.54
Sharpe Ratio	0.63
Up/Down	103 / 77
Active Share	93.83

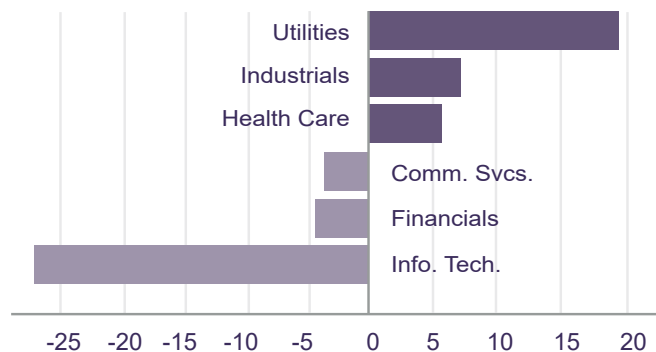
Source: Bloomberg & eVestment Analytics

Information provided is from a representative account, supplemental only and complements the full disclosure on page 3.

** LetkoBrosseau Emerging Markets Composite
* MSCI Emerging Markets Total Return Net Index

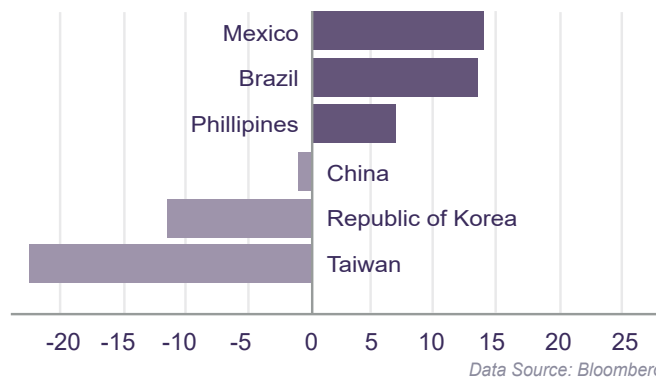
LARGEST SECTOR OVER / UNDERWEIGHTS

Benchmark: MSCI Emerging Markets Total Return Net Index



LARGEST COUNTRY OVER / UNDERWEIGHTS

Benchmark: MSCI Emerging Markets Total Return Net Index



Data Source: Bloomberg

"AN IDEAL LBA HOLDING"

- Strong Balance Sheet
- Defensive Growth Characteristics
- Management aligned with shareholders
- ESG Compliance & Practices
- Sustainable competitive advantages
- Available at attractive prices

PORTFOLIO CONSTRUCTION

Actively Managed

15-20 Country Exposure



50-70 Holdings
Low Turnover

Performance Disclosure & Endnotes

LetkoBrosseau Investment Performance Results Emerging Markets Composite

Period Ending	Composite Return Gross (%)	Composite Return Net (%)	Benchmark Return (%)	Composite Dispersion			Composite 3yr Annualized Standard Deviation (%)	Benchmark 3yr Annualized Standard Deviation (%)	Number of Portfolios	Composite Assets (USD Millions)	Percentage of Firm Assets (%)	Total Firm Assets (USD Millions)
				A (%)	B (%)	C (%)						
2024	-4.0	-5.0	7.5	0.6	0	0	15.8	17.0	47	1,183	10	12,177
2023	19.8	18.6	9.7	0.1	0	0	16	16.5	41	1,203	10	12,438
2022	-1.5	-2.5	-19.0	0.2	0	0	22.1	19.5	39	1,036	9	12,021
2021	12.6	11.5	-2.4	0.4	0	0	21.2	17.7	40	1,035	7	14,551
2020	4.4	3.4	17.5	0.1	0	0	21.9	18.9	41	980	6	15,140
2019	20.0	18.8	17.6	0.1	0	0	13.4	13.7	46	1,380	7	20,994
2018	-12.0	-12.9	-13.8	0.0	0	0	14.9	14.1	38	1,092	6	19,579
2017	34.0	32.6	35.2	0.0	0	0	15.8	14.8	21	1,210	5	24,248
2016	23.4	22.1	10.7	0.0	0	0	17.0	15.5	26	92	0	22,098
2015	-11.2	-12.1	-14.2	0.1	0	0	15.0	13.5	18	58	0	19,951
2014	-1.9	-2.9	-2.0	0.0	0	0	16.2	14.5	15	39	0	24,375
2013	3.9	2.8	-2.4	0.0	0	0	N/A	N/A	15	22	0	25,388
2012	19.1	17.9	17.4	N/A	N/A	N/A	N/A	N/A	8	14	0	22,417
2011	-23.0	-23.5	-18.2	N/A	N/A	N/A	N/A	N/A	4	9	0	22,315

Letko, Brosseau & Associates Inc. claims compliance with the Global Investment Performance Standards (GIPS®) and has prepared and presented this report in compliance with the GIPS® standards and has been independently verified for the periods from January 1, 1988 to December 31, 2024. Verification assesses whether (1) the firm has complied with all the composite construction requirements of the GIPS® standards on a firm-wide basis and (2) the firm's policies and procedures are designed to calculate and present performance in compliance with the GIPS® standards. The Emerging Markets Composite has been examined for the period from July 1, 2011 to December 31, 2024. The verification and performance examination reports are available upon request. GIPS® is a registered trademark owned by CFA Institute. CFA Institute does not endorse or promote this organization, nor does it warrant the accuracy or quality of the content contained herein.

1. Letko, Brosseau & Associates Inc. ("LBA") is an independent investment management firm established in 1987. LBA manages a variety of balanced, fixed income and equity assets for primarily Canadian institutional clients and high net worth individuals. LBA is not affiliated with any parent organization.

Prior to January 1, 2011, total firm assets represent the aggregate market value of all discretionary and non-discretionary assets managed by LBA. This includes both fee-paying and non-fee-paying portfolios. Starting January 1, 2011, LBA uses the aggregate of the fair value to determine total firm assets.

2. The Composite was created in July 2011 and is defined to include all discretionary emerging markets equity mandates with asset mix targets for fixed income securities of less than 10%.

Starting January 1, 2020, Composite assets either exclude the units of LBA's proprietary pooled funds held in segregated managed accounts or exclude LBA's proprietary pooled funds. The Composite assets as of December 31, 2024, were \$1,182,603,520 or 9.71% of total assets under management.

Starting January 1, 2017, proprietary LBA pooled funds managed in accordance with the above strategy are also included in the Composite.

3. The benchmark is 100% MSCI Emerging Markets Total Return Net Index. The benchmark since inception to December 31, 2023 is 5% Deutsche Bank Fed Funds Effective Rate Total Return Index and 95% MSCI Emerging Markets Total Return Net Index. In 2024, the benchmark was modified to reflect the increase in the percentage of emerging market equities in LBA emerging market strategy.

4. Valuations and returns are computed in Canadian Dollars and are then converted monthly and stated in US Dollars and are based on trade date accounting throughout the period. Annual composite returns are calculated using the aggregate return method, which combines all composite assets and cash flows to calculate the performance as if the composite were one portfolio.

5. When there are five or more portfolios in the Composite for a full calendar year, the dispersion of annual return is measured as follows:

- Composite Dispersion A which is the geometric standard deviation of the asset-weighted returns of portfolios included in the Composite for the 1-year or 2-year period as appropriate.
- Composite Dispersion B which is the average asset-weighted return dispersion of the 17th and 83rd percentiles against the average return of portfolios included in the Composite for the 1-year or 2-year period as appropriate.
- Composite Dispersion C which is the average asset-weighted return dispersion of the 17th and 83rd percentiles against the benchmark return of portfolios included in the Composite for the 1-year or 2-year period as appropriate.

6. Performance results are presented net-of-fees and gross-of-fees. Performance results reflect the reinvestment of dividends, income and other earnings and are presented net of all foreign withholding taxes. Reclaimable withholding tax refunds are recognized when received. The benchmark is fully invested and its returns include the reinvestment of dividends, income and other earnings and are presented net of withholding taxes. Gross-of-fees returns are reduced by any trading expenses incurred during the period. Net-of-fees returns are calculated by reducing monthly gross-of-fees returns by a model management fee of 0.0830%. This equates to a model management fee of 1.0%, which is the highest tier of the standard management fee schedule.

7. The actual management fee schedule is as follows: For the first \$300,000 - 1.00%; Thereafter - 0.75%

8. Ex-Post Standard Deviation: The three-year annualized ex-post standard deviation is not presented as of December 31, 2011, 2012 and 2013 because the Composite did not yet have 36 monthly returns as of these dates.

9. A complete list and description of firm composites & limited distribution pooled funds, composite performance results and additional information regarding policies for valuing portfolios, calculating performance and preparing compliant presentations are available upon request at: Letko, Brosseau & Associates Inc. 1800 McGill College Avenue, Suite 2510, Montreal, Quebec, H3A 3J6 (514) 499-1200 (800) 307-8557 or at info@lba.ca.

Endnotes

This document has been prepared by Letko, Brosseau & Associates Inc. for informational purposes only and is not intended to provide, and should not be relied upon for, accounting, legal or tax advice or investment recommendations. There is no representation or warranty as to the current accuracy of, nor liability for, decisions based on such information. Past performance is not a guarantee of future returns. All investments pose the risk of loss and there is no guarantee that any of the benefits expressed herein will be achieved or realized.

Where the information contained in this presentation has been obtained or derived from third-party sources, the information is from sources believed to be reliable, but the firm has not independently verified such information. No representation or warranty is provided in relation to the accuracy, correctness, completeness or reliability of such information.

Past performance is not a guarantee of future returns. All investments pose the risk of loss and there is no guarantee that any of the benefits expressed herein will be achieved or realized.

The information provided herein does not constitute investment advice and it should not be relied on as such. It should not be considered a solicitation to buy or an offer to sell a security. It does not take into account any investor's particular investment objectives, strategies, tax status or investment horizon. There is no representation or warranty as to the current accuracy of, nor liability for, decisions based on such information.

The MSCI information may only be used for your internal use, may not be reproduced or disseminated in any form and may not be used as a basis for or a component of any financial instruments or products or indices. None of the MSCI information is intended to constitute investment advice or a recommendation to make (or refrain from making) any kind of investment decision and may not be relied on as such. Historical data and analysis should not be taken as an indication or guarantee of any future performance analysis, forecast or prediction. The MSCI information is provided on an "as is" basis and the user of this information assumes the entire risk of any use made of this information. MSCI, each of its affiliates and each other person involved in or related to compiling, computing or creating any MSCI information (collectively, the "MSCI parties") expressly disclaims all warranties (including, without limitation, any warranties of originality, accuracy, completeness, timeliness, non-infringement, merchantability and fitness for a particular purpose) with respect to this information. Without limiting any of the foregoing, in no event shall any MSCI Party have any liability for any direct, indirect, special, incidental, punitive, consequential (including, without limitation, lost profits) or any other damages. (www.msci.com).

CFA: A professional certificate offered through the CFA Institute. The certification qualifies one to be a financial analyst. To qualify for a CFA®, one must have worked a certain number of years in the financial industry and must complete three levels of exams on all topics related to investing. CFA® charter holders are required to adhere and annually attest to the CFA Institute Code of Ethics and Standards of Professional Conduct.

eVestment analytics (evestment.com) information collected directly from investment management firms by eVestment with their agreement. Individual ranking provided by eVestment on the Emerging Market All Cap Equity Universe, gross returns, across 199 firms and 336 unique strategies as of September 30, 2025.

Bloomberg Finance L.P. Used with permission of Bloomberg Finance L.P.

More information can be provided upon request.

FOR MORE INFORMATION CONTACT:



steve@arrowpartners.com
ken@arrowpartners.com

Tel: 914-251-1084

Arrow Partners, Inc. and Arrow Investments, Inc. (collectively, "Arrow") have entered into an agreement with Letko, Brosseau & Associates, Inc. ("LBA"), an unaffiliated investment advisor registered with the Securities and Exchange Commission ("SEC"), pursuant to which Arrow introduces prospective clients to LBA and refers prospective clients to LBA. For Arrow's services, LBA pays Arrow a quarterly retainer of \$40,000. In addition, for any successful referral to LBA, Arrow receives up to 17.5% of the investment advisory fees paid to LBA by the referred client. The fees paid by LBA to Arrow do not increase the fees charged to any client for investment advisory services.